



# TALENT MANAGEMENT Strategies

## Course Introduction:

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ICTD support organizations to build on their existing talent and empower managers to become leaders to drive their organizational performance. ICTD aims to develop a talent management strategy that would develop the facility's future leaders.

## Course Objectives:

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- Track the latest developments in Human Resources & Talent Management,
- Get exposed to the Competency based Talent Management model,
- Identify the Talent Management Rationale in terms of Attract, Develop, Retain & Transfer
- Identify people development metrics that support corporate strategy,
- Track human performance against established strategic and operational goals
- Identify specific Talent Management specific Tools: training and development, Compensation and benefit, Performance Appraisal and Succession planning

## Who Should Attend?

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- HR Managers and supervisors
- Training professionals
- Human resource professionals
- Head of Departments involved in Talent Acquisition, Performance Appraisal.

## Course Outline:

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### **HUMAN RESOURCES, PEOPLE MANAGEMENT & TALENT MANAGEMENT**

- People Management Practices in the World and in the Region: Gulf Countries, Middle East & the Arab Countries
- Talent Management Standards:
  - IIP - Investors in People (UK),
  - EFQM - European Foundation for Quality Management.
- Talent Management a main subsystem of the Management Mix (The 9-5-4 Guide)

### **CASCADING TALENT MANAGEMENT POLICIES & PROCEDURES**

- The Talent Management Policy based on Corporate Mission & Vision
- The Talent Management Process Map

### **DEVELOPING A COMPETENCY BASED TALENT MANAGEMENT**

- The Knowledge (know) – Skills (do)– Attitude (be)
- The 4 Competencies in Organizations
  - Generic Competencies

- Managerial Competencies
- Key Competencies
- Support Competencies

## **BUILDING THE HUMAN RESOURCES BSC**

- Scorecard fundamentals
- Learning and growth (HR) perspective: How can we improve and evolve?
- Linking the perspectives to vision and strategy

### **People Management:**

- People resources are planned, managed & improved
- People's knowledge and competencies are identified, developed and sustained
- People are involved and empowered
- People and the organization have a dialogue
- People are rewarded, recognized and cared for managed

### **People results:**

- Perception measures
- Performance Indicators

## **TALENTS JOB DESIGN & DEVELOPMENT**

- Organizational Policy
- Layering & Rightsizing Policy
- Process Design
- Job Design, including the main Duties & Responsibilities & Competencies by Job Title.

## **TALENT PERFORMANCE APPRAISAL**

- Talent Acquisition Policies & Techniques
- Talent Acquisition Tools & Techniques
- Develop a Template for Performance Appraisal

## **TALENT TRAINING & DEVELOPMENT**

- Talent Development Policies & Techniques
- Talent Development Tools & Techniques
- Develop a Template on Training Needs Assessment

## **CAREER PROGRESSION & TRANSFER**

- Talent Progression & Transfer Policies & Techniques
- Talent Progression & Transfer Tools & Techniques

## COMPENSATION & BENEFITS

- Compensation & Benefits Policies & Techniques
- Compensation & Benefits & Techniques

## SUCCESSION PLANNING

- Succession Planning Policies & Techniques
- Succession Planning Tools & Techniques

## TALENT MANAGEMENT SCORECARD

- Main Talent Management KPI's
- A holistic Talent Management Scorecard

## Course Methodology:

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**A variety of methodologies will be used during the course that includes:**

- (30%) Based on Case Studies
- (30%) Techniques
- (30%) Role Play
- (10%) Concepts
- Pre-test and Post-test
- Variety of Learning Methods
- Lectures
- Case Studies and Self Questionnaires
- Group Work
- Discussion
- Presentation

## Course Fees:

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**To be advice as per course location.** This rate includes participant's manual, Hands-Outs, buffet lunch, coffee/tea on arrival, morning & afternoon of each day.

## Course Certificate:

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**International Center for Training & Development (ICTD)** will award an internationally recognized certificate(s) for each delegate on completion of training.

## Course Timings:

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### Daily Course Timings:

08:00 - 08:20	Morning Coffee / Tea
08:20 - 10:00	First Session
10:00 - 10:20	Coffee / Tea / Snacks
10:20 - 12:20	Second Session
12:20 - 13:30	Lunch Break & Prayer Break
13:30 - 15:00	Last Session

